

**Harbor Business Services, Inc.  
aka Diamond Community Management**

**Balance Sheet**  
CW Division 12 STEP Association  
August 2021

		<b>Balance</b>
<b>Assets</b>		
1082	CW12 STEP Operating Account	24,695.43
1083	CW12 STEP Reserve Account	11,620.35
1159	STEP CD- HSB-.25%- 11 MO 3/28/22	20,532.48
1160	STEP CD-HSB-0.40%-11 MO 10/28/21	20,573.88
1161	STEP CD-HSB-.40%-11 MO 1/28/22	20,697.26
<b>Total Assets</b>		<b>98,119.40</b>
<b>Liabilities &amp; Capital</b>		
2020	Prepaid Assessments	4,766.00
	Total Liabilities	4,766.00
3000	Retained Earnings	96,427.87
3999	Current Year Earnings/Loss	(3,074.47)
	Total Capital	93,353.40
<b>Total Liabilities &amp; Capital</b>		<b>98,119.40</b>

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**Operating Statement (Budget vs. Actual)**

CW Division 12 STEP Association

August 2021

	Actual	Current Month Budget	Variance	Actual	Year To Date Budget	Variance
<b>Revenue</b>						
4000 Dues Assessment	7,171.00	7,171.00	0.00	57,556.00	57,368.00	188.00
4160 Interest Income	0.06	0.00	0.06	104.86	0.00	104.86
<b>Total Revenue</b>	<b>7,171.06</b>	<b>7,171.00</b>	<b>0.06</b>	<b>57,660.86</b>	<b>57,368.00</b>	<b>292.86</b>
<b>Operating Expenses</b>						
5005 Annual Corp. Registrator	0.00	0.00	0.00	(10.00)	(10.00)	0.00
5010 Management Fees	(500.00)	(500.00)	0.00	(4,000.00)	(4,000.00)	0.00
5106 Coping & Printing	0.00	0.00	0.00	(123.90)	0.00	(123.90)
5130 Postage	0.00	(4.16)	4.16	(145.83)	(33.33)	(112.50)
5200 Maintenance & Repair	(6.50)	(841.66)	835.16	(3,228.27)	(6,733.33)	3,505.06
5300 Electricity	0.00	(29.17)	29.17	(293.98)	(233.34)	(60.64)
5315 Sewer Expense	0.00	0.00	0.00	(48,982.48)	(47,776.68)	(1,205.80)
5441 Taxes Preparation	0.00	0.00	0.00	(185.00)	(195.00)	10.00
5520 Insurance	(107.23)	0.00	(107.23)	(209.46)	(1,200.00)	990.54
5570 Website	0.00	(20.83)	20.83	(102.92)	(166.64)	63.72
<b>Total Operating Expenses</b>	<b>(613.73)</b>	<b>(1,395.82)</b>	<b>782.09</b>	<b>(57,281.84)</b>	<b>(60,348.32)</b>	<b>3,066.48</b>
<b>Non-Operating Expenses</b>						
8002 Contingency	0.00	142.16	(142.16)	0.00	1,137.33	(1,137.33)
<b>Total Non-Operating Expenses</b>	<b>0.00</b>	<b>142.16</b>	<b>(142.16)</b>	<b>0.00</b>	<b>1,137.33</b>	<b>(1,137.33)</b>
<b>Other Income &amp; Expenses</b>						
9017 Reserve Fund Expenditur	(1,039.96)	0.00	(1,039.96)	(3,453.49)	0.00	(3,453.49)
<b>Total Other Income &amp; Expenses</b>	<b>(1,039.96)</b>	<b>0.00</b>	<b>(1,039.96)</b>	<b>(3,453.49)</b>	<b>0.00</b>	<b>(3,453.49)</b>
<b>Net Income (Loss)</b>	<b>\$5,517.37</b>	<b>\$5,917.34</b>	<b>(\$399.97)</b>	<b>(\$3,074.47)</b>	<b>(\$4,117.65)</b>	<b>\$1,043.18</b>